

# Bank of Georgia Overview

Speaker: Irakli Gilauri, CEO

# Discussion topics

**Share price performance** 

**Corporate governance** 

Delivering on strategy targets as set out in February 2011

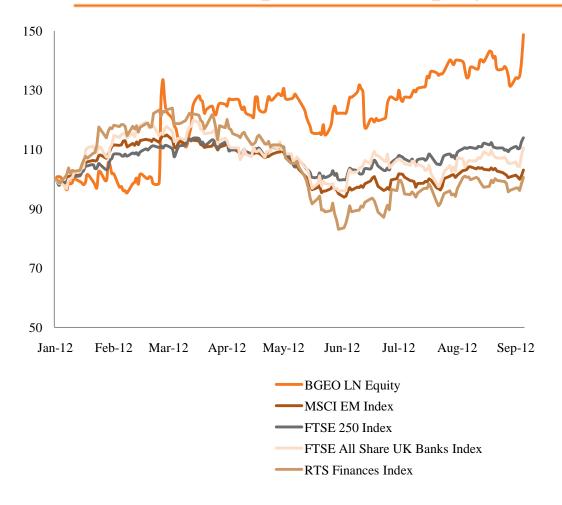
Competition

Financial performance



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# BGEO share price has outperformed the FTSE indices

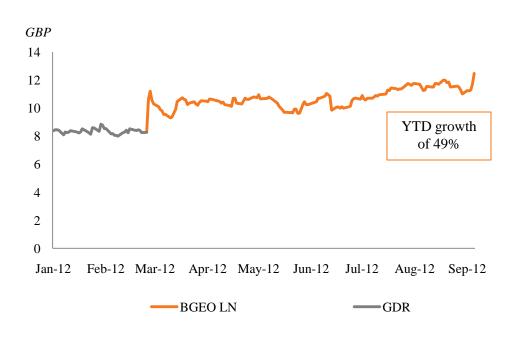


### BGEO outperformed:

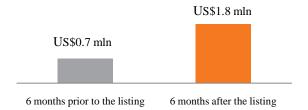
- MSCI EM Index by 46%
- **■** FTSE 250 Index by 35%
- RTS Finances (Russia) by 48%
- UK Banks by 38%

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# Share price performance



### Average daily trading volume



- Improvement of stock liquidity was the main reason behind the Premium Listing on the London Stock Exchange
- FTSE 250 inclusion positions us better to attract analyst coverage. At 7<sup>th</sup> September 2012 Bank of Georgia was ranked 220<sup>th</sup> in the FTSE 250 market capitalisation of GBP 448 million
- Since the listing, 2 "bulge bracket" banks have initiated coverage on Bank of Georgia
- We are continuing to work with analysts and investors, aiming to increase the coverage and profile of BGH

### Average number of shares traded

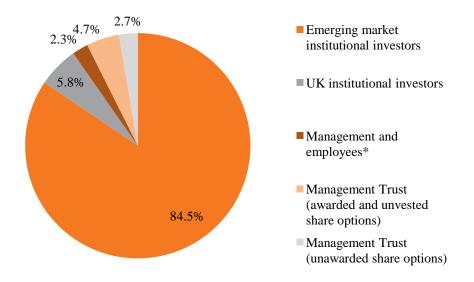




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# **Shareholders**

Bank of Georgia Holdings plc. (BGH) (LSE: BGEO) a UK-incorporated holding company of JSC Bank of Georgia. As of 30 June 2012, BGH's shareholder structure was as follows:



 BGEO was included in FTSE 250 and FTSE All Share Indices from 18 June 2012, as announced by FTSE on 6 June 2012

<sup>\*</sup> Includes shares held by and share options allocated for the Bank's Supervisory and Management Board members and certain other employees of the Bank and its subsidiaries



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# Analyst coverage of Bank of Georgia Holdings plc

- Citi and Merrill Lynch initiated coverage in May 2012 and September 2012, respectively
- BGEO becomes first Georgia stock to be covered by "bulge bracket" investment banks

### **Consensus Target Price: GBP 15**



GBP 15.32



GBP 13.20



GBP 15.70



GBP 16.00



GBP 14.69

### 2012 Net Profit Consensus: GEL 178 mln



GBP 17.00



GBP 17.76



GBP 13.80



US\$ 20.82



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## Robust corporate governance

### Board of Directors of Bank of Georgia Holdings plc

# 7 non-executive Supervisory Board members; 5 Independent members, including the Chairman and Vice Chairman

- Neil Janin, Chairman of the Supervisory Board, Independent Director experience: formerly director at McKinsey & Company in Paris; formerly cochairman of the commission of the French Institute of Directors (IFA); formerly Chase Manhattan Bank (now JP Morgan Chase) in New York and Paris; Procter & Gamble in Toronto
- David Morrison, Vice Chairman of the Supervisory Board, Independent Director experience: senior partner at Sullivan & Cromwell LLP prior to retirement
- Allan Hirst, Chairman of the Audit Committee,
   Independent Director experience: 25 years at Citibank, including CEO of Citibank, Russia; various senior capacities at Citibank
- Kaha Kiknavelidze, Independent Director currently managing partner of Rioni Capital, London based investment fund; experience: previously Executive Director of Oil and Gas research team for UBS
- Al Breach, Chairman of the Remuneration Committee, Independent Director experience: Head of Research, Strategist & Economist at UBS: Russia and CIS economist at Goldman Sachs
- Ian Hague, Managing partner and co-founder of Firebird Management LLC, EM hedge fund manager, c. US\$1.0 bn AUM
- Hanna Loikkanen, Representative of East Capital, Sweden-based asset manager focusing on Eastern Europe & China, EUR 3.4 bn AUM
- Irakli Gilauri, formerly EBRD banker; MS in banking from CASS Business School, London; BBS from University of Limerick, Ireland

### **Audit Committee, 3 Independent Directors**

Allan Hirst - Independent member, Chairman David Morrison – Independent member Kaha Kiknavelidze - Independent member

### Remuneration Committee, 3 Independent Directors

Alasdair Breach - Independent member, Chairman David Morrison – Independent member Neil Janin – Independent member

#### Nomination Committee, 7 members, 5 Independent

Neil Janin – Independent member, Chairman David Morrison – Independent member Alasdair Breach – Independent member Allan Hirst – Independent member Kaha Kiknavelidze – Independent member Ian Hague - member Hanna Loikkanen - member



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# Robust corporate governance cont'd

Policies adopted or renewed

- ▼ The Code of Conduct and Ethics
- Anti-Bribery and Corruption
- Environmental and Social
- Risk Management (Renewed)
- Director's Conflict Authorisation

- Inside Information Disclosure
- Share Dealing Code
- Whistleblowing
- Taking Independent Professional Advice
- Policy on Non-Audit Services

Bank of Georgia Management Board

- Executive Management Board led by JSC Bank of Georgia CEO
- Management Board made up of CEO and seven Deputy CEOs in charge of Finance, Retail Banking, Corporate Banking, Asset & Wealth Management, Risk, Legal and Affordable Housing

Remuneration

- Senior Executive Compensation Policy, adopted in 2010, applies to top nine executive members of Management Board.
- Envisages guaranteed and discretionary awards of securities and no cash bonuses to be paid to such executives
- Guaranteed and discretionary share options subject to four and two years vesting, respectively



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# Delivery on strategy: Focus on the growing Georgian market

Restructuring & Creation of a Holding Co.

Tender Offer by Bank of Georgia Holdings PLC accepted by 98%+ shareholders

BGEO listed on the Premium Segment of the LSE

Delivered

ROAE of 20% by YE 2013

- Accomplished in 2011: ROAE 18.3%
- IH 2012: ROAE 19.6%
- EPS in 1H 2012 of GBP 0.99, up 28.6% y-o-y

On track

Double loan book by YE 2013

- MYE 2010 loan book of US\$ 1,242.4 mln\*
- Mark 1H 2012 loan book of US\$ 1,777.0 mln, up by 43.1%
- Improved asset quality: Cost of Risk of 0.9% in 1H 2012, compared to 2.1% at YE 2010

On track

**Deposit funding** 

- Mark YE 2010 client deposits of US\$ 1,131 mln
- H 2012 client deposits of US\$ 1,667 mln, up by 47%
- Net Loan to Deposit ratio down to 106.6% as of 30 June 2012 from 118.0% as of 31 December 2010 and from 174.4% in Q2 2009

On track

\* Bank of Georgia standalone



# Delivery on strategy: Focus on the growing Georgian market

Improved efficiency

- Cost to Income Ratio 2010: 57.6%
- Cost to Income Ratio 1H 2012: 45.6%
- Positive operating leverage\*: 1H 2012: 18.2%

Delivered

Maintain market share

Market shares:	2010	June 2012	
	%	%	
Loans	35.9	35.9	
Client deposits	32.2	37.2	
Equity	40.5	41.7	

On track

Progressive dividend policy

- 2010 dividend paid in 2011: GEL 0.30/GBP 0.11 per share
- 2011 dividend paid in 2012: GEL 0.70/GBP 0.27 per share

On track

\* 1H 2011 performance adjusted for gains from Belarusian currency hedge of GEL 20.1 million



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# Delivery on strategy: Focus on the growing Georgian market

Non-core
BNB: focus on ROAE

Divestment: Liberty
Consumer

**BNB** 

- ROAE of 17.6% in 1H 2012, up from 4.1% in 2010
- H 2012 net profit of US\$ 2.1 mln
- Equity of US\$ 25.1 mln
- Divestment
  - The only meaningful remaining non-core interest is Teliani Valley, with equity of US\$ 8.5 mln

Delivered

Insurance & Healthcare

- Focus on ROAE. 25% ROAE targeted in 2010 for 2013. In 1H 2012 delivered 25.6% ROAE
- Double market share (by 2013). Delivered in 1H 2012

On track



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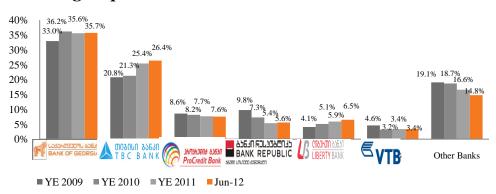
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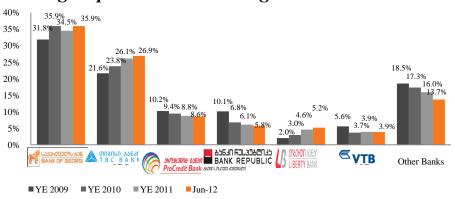
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# **Competitors**

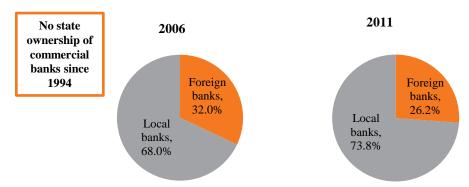
### Peer group's market share in total assets



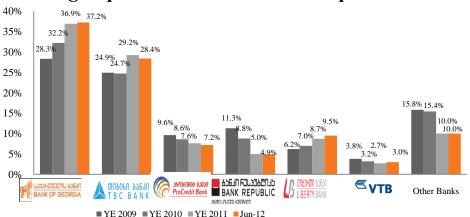
### Peer group's market share in gross loans



### Foreign banks market share by assets



### Peer group's market share in client deposits



Note: all data based on standalone accounts as reported to the National Bank of Georgia and as published by the National Bank of Georgia www.nbg.gov.ge

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# Key highlights

Positive operating leverage maintained with strong profitability

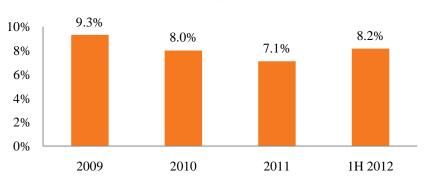
Diversified asset base

**Excellent funding and capital position** 



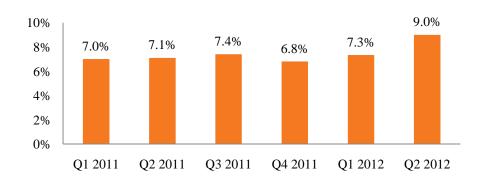
# Improvements in NIM leads to record 1H 2012 profit

### Net Interest Margin, annual

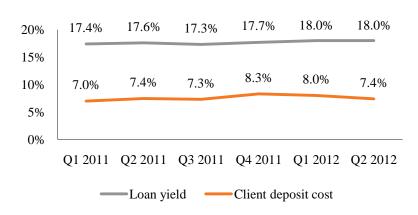


- The Q2 2012 NIM growth by 1.7 percentage points driven by reduced cost of deposits by 70 basis points in Q2 2012 and improved loan yields
- ✓ Increase in lending led to 15.6% y-o-y growth of interest income, compared to 9.5% y-o-y growth of interest expense
- Decline of costly international borrowings by 17.9% y-o-y contributed to the lower growth rate of interest expense

### Net Interest Margin, quarterly



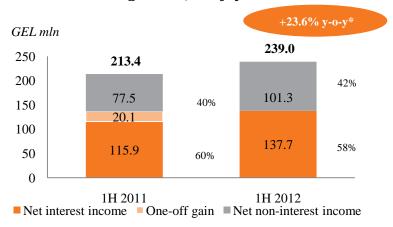
### Loan yields and deposit costs, quarterly

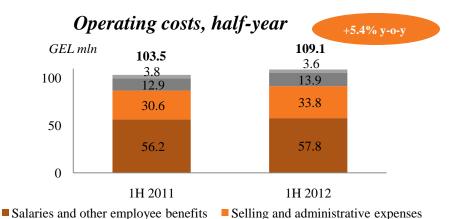


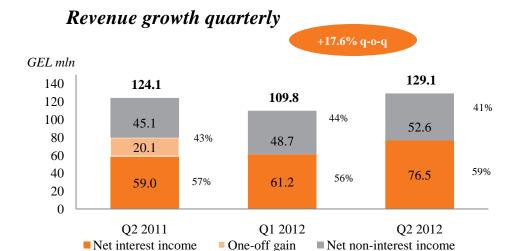


### Strengthening operating leverage

### Revenue growth, half-year







- Strong revenue growth driven by rising NIM and non-interest income (40% of revenue), while at the same time containing costs
- Effect of scaling-up the business is materialising

\*Revenue in 2011 and revenue growth rates adjusted for one-off gains from BYR hedge

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■ Other operating expenses

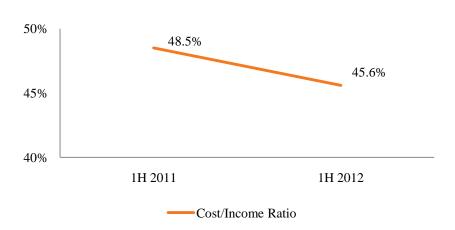


■ Depreciation and amortisation

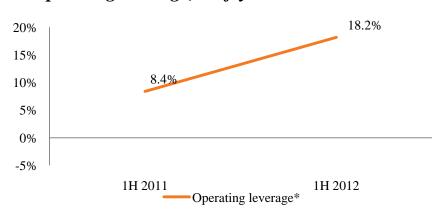
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# Improving efficiency

### Cost / Income ratio, half-year

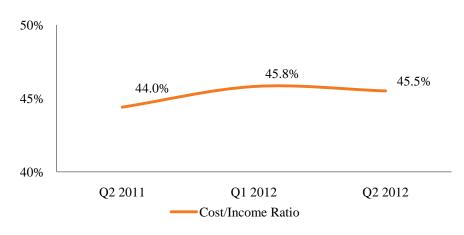


### Operating leverage, half-year



#### \* 2011 excludes one-off gain from Belarus currency, BYR, hedge

### Cost / Income ratio, quarterly





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# Key highlights

Positive operating leverage maintained with strong profitability

Diversified asset base

**Excellent funding and capital position** 

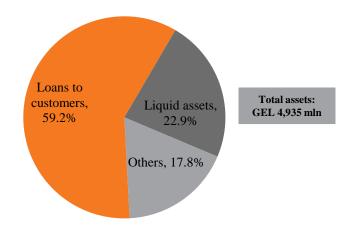


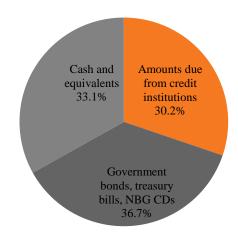
# Diversified asset structure

### Total asset structure, 30 June 2012

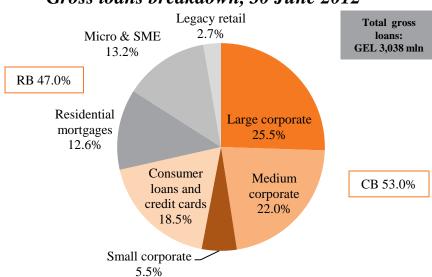
### Liquid assets, 30 June 2012

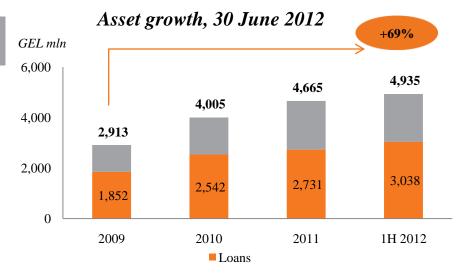
Liquid assets GEL 1,132.5 mln, 22.9% of total assets and 28.5% of total liabilities





Gross loans breakdown, 30 June 2012







# Key highlights

Positive operating leverage maintained with strong profitability

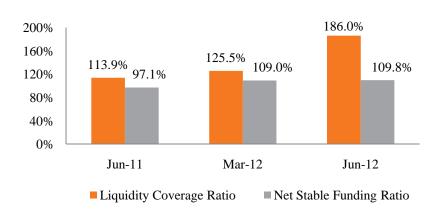
Diversified asset base

**Excellent funding and capital position** 

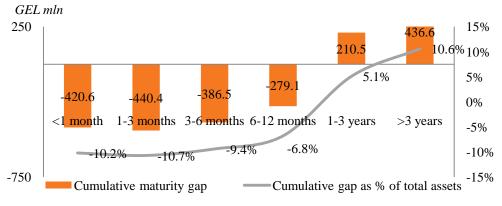


# Strong liquidity

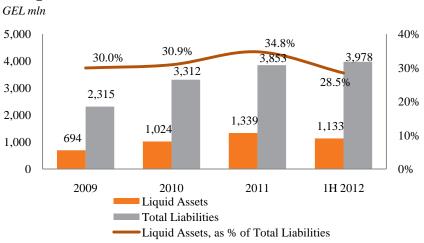
### Liquidity coverage ratio & net stable funding ratio



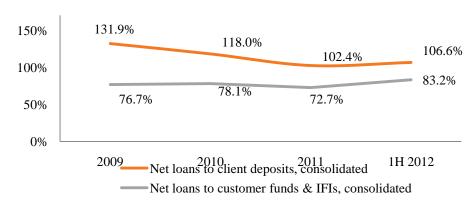
### Maturity gap



### Liquid assets to total liabilities



# Net loans to client deposits and net loans to customer funds & IFIs

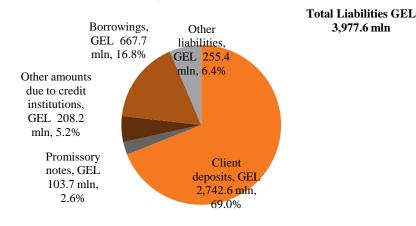




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# Funding structure is well-balanced, 30 June 2012

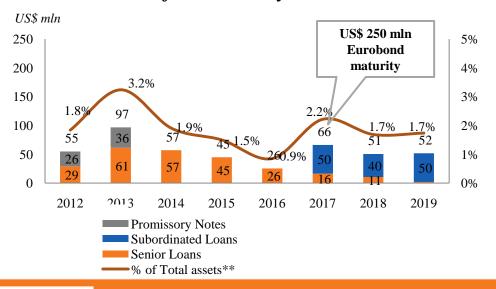
### Liability structure



### Well diversified borrowings



### Borrowed funds maturity breakdown\*



### Amounts due to credit institutions

- The Bank has a well-balanced funding structure with 72% of total liabilities coming from customer funds and 17% from International Financial Institutions (IFIs) as of 30 June 2012
- The Bank has also been able to secure favorable financing from reputable international commercial sources, as well as IFIs, such as EBRD, IFC, DEG, Asian Development Bank, etc.
- As of 30 June 2012, US\$100 mln undrawn facilities from IFIs with five to six year maturities

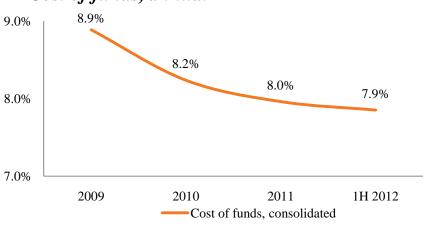


<sup>\*</sup> Consolidated, converted at GEL/US\$ exchange rate of 1.6451 as of 30 June 2012

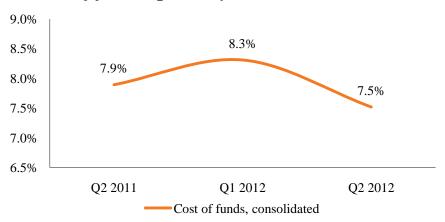
<sup>\*\*</sup> Total Assets as of 30 June 2012

# Cost of funds and loans to deposits

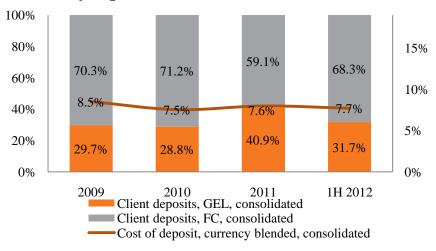
### Cost of funds, annual



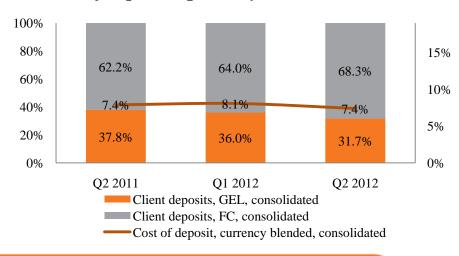
### Cost of funds, quarterly



### Cost of deposits, annual



### Cost of deposits, quarterly



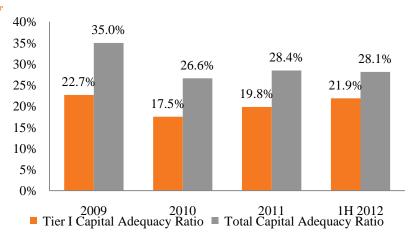


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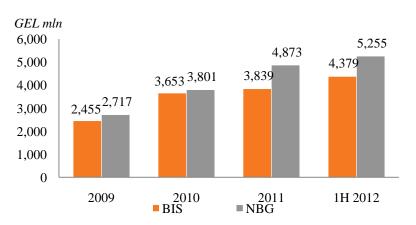
# Excellent capital adequacy position

### BIS capital adequacy ratios, Consolidated

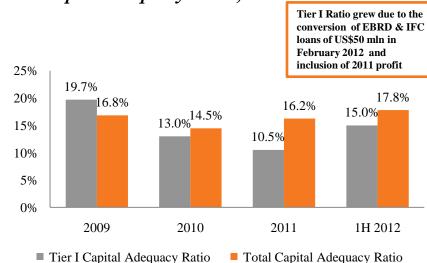
- Risk weighting of FX denominated loans at 175% according to the National Bank of Georgia standards
- MBG requires that investments in entities of more than 50% to be deducted from Total Capital



### Risk-weighted assets BIS vs. NBG



### NBG capital adequacy ratios, Standalone



### NBG Tier I Capital and Total Capital

GEL mln	1H 2012	YE 2011	Change
Tier I Capital (Core)	788.2	512.2	53.9%
Tier 2 Capital (Supplementary)	377.4	463.8	-18.6%
Less: Deductions	(230.2)	(184.3)	24.9%
Total Capital	935.4	791.7	18.2%
Risk weighted assets	5,255.0	4,872.9	7.8%
Tier 1 Capital ratio	15.0%	10.5%	
Total Capital ratio	17.8%	16.2%	



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# Q&A





# Forward Looking Statements

This presentation contains forward-looking statements that are based on current beliefs or expectations, as well as assumptions about future events. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements often use words such as anticipate, target, expect, estimate, intend, plan, goal, believe, will, may, should, would, could or other words of similar meaning. Undue reliance should not be placed on any such statements because, by their very nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors that could cause actual results, and JSC Bank of Georgia and/or the Bank of Georgia Holdings' plans and objectives, to differ materially from those expressed or implied in the forward-looking statements.

There are various factors which could cause actual results to differ materially from those expressed or implied in forward-looking statements. Among the factors that could cause actual results to differ materially from those described in the forward-looking statements are changes in the global, political, economic, legal, business and social environment. The forward-looking statements in this presentation speak only as of the date of this presentation. JSC Bank of Georgia and Bank of Georgia Holdings undertake no obligation to revise or update any forward-looking statement contained within this presentation, regardless of whether those statements are affected as a result of new information, future events or otherwise.



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